

North-East Harbor, Me.

HARVARD UNIVERSITY,

CAMBRIDGE, MASS.

4 Sept. 1890

Dear Dr Watson:

The arrangement proposed for a part of Professor Barnes's time ( $5\frac{1}{2}$  mos. for \$1000.) seems to me practicable. A permanent agreement with him for his whole time at \$2500. a year seems wholly impracticable. It is very embarrassing to detach a professor from a satisfactory position when we can only offer him, as a certainty, five years' employment.

The salary which you propose for Dr. Robinson strikes me as too high for his first year of service. There is not an assistant in the University who is paid at that rate.

Why must we pay him more than anybody else gets? He is young & has his spurs to earn.

How old is Prof. Barnes, & where was he educated? I return his letter which seems to me an excellent one.

Very truly yours

Charles W. Eliot

Dr. Sereno Watson.